



Ruggero Schleicher-Tappeser sustainable strategies

Energy

Photovoltaics - A Disruptive Technology: Changing Global Markets, Policies, Players and Technology Prospects

Ruggero Schleicher-Tappeser, consultant, Berlin AHK, Skopje, April 27, 2010





Urging problems lead to a rapid paradigm change

- Accelerating <u>climate change</u>
- Depleting <u>oil and gas resources</u>
- Increasing <u>energy demand</u> in emerging and developing economies
- ► A rapid transformation of the energy system is needed
- ► Governments create markets for new technologies
- ► New technologies change the energy markets
- PV is the most disruptive of the new technologies:
 - Fastest growth
 - steepest learning curve
 - biggest potential
 - but still small
- Solar Thermal: a still sleeping giant

Dramatic shift in perceptions: Renewable energy – the only way out

- Important investments in renewable electricity generation
 - 2008: US\$ 155 bn
 - Four-fold increase since 2004
 - Solar 2008: 49% growth
- High priority in economic recovery programmes
- In 2009 wind capacity in China 12,0 → 25,8 GW
- acity in China

renewable

- 142 countries joined the new International Renewable Energy Agency IRENA
- In 2009 Renewable Energy has definitely become a top issue in international industry policy (China, USA, Japan, India, EU)

Global Investments for electricity generation 2008

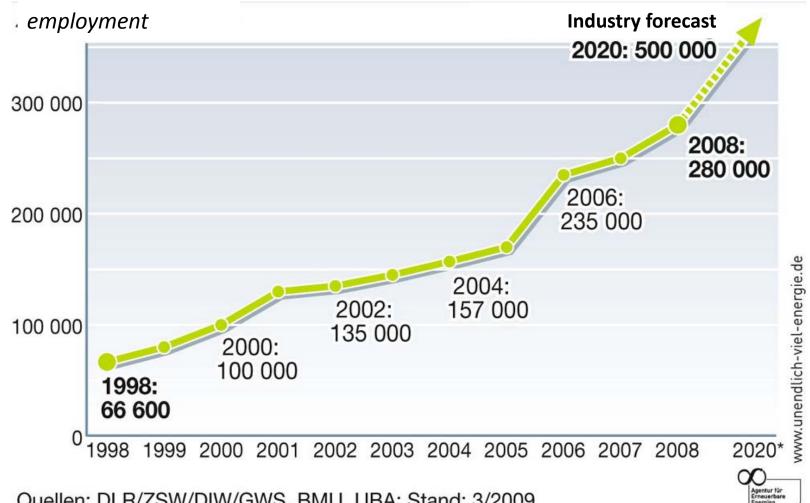
large hydro

non renewable

Objectives are getting more ambitious

- EU decision in 2009, compulsory:
 20% renewable energy in Europe 2020
- German RE Industry Association
 2008: 47% renewable electricity in GER 2020
- German environmental minister Röttgen 2010: aim: 100% renewable electricity in GER 2050
- EREC (European RE Industry Association) 2010: 100% renewable Energy in Europe 2050
- European Climate Foundation/ McKinsey 2010: 100% renewable electricity EU 2050 is technically and economically viable
- EU Commission Energy scenarios 2010: rugg 2022 Mein Europe 2050

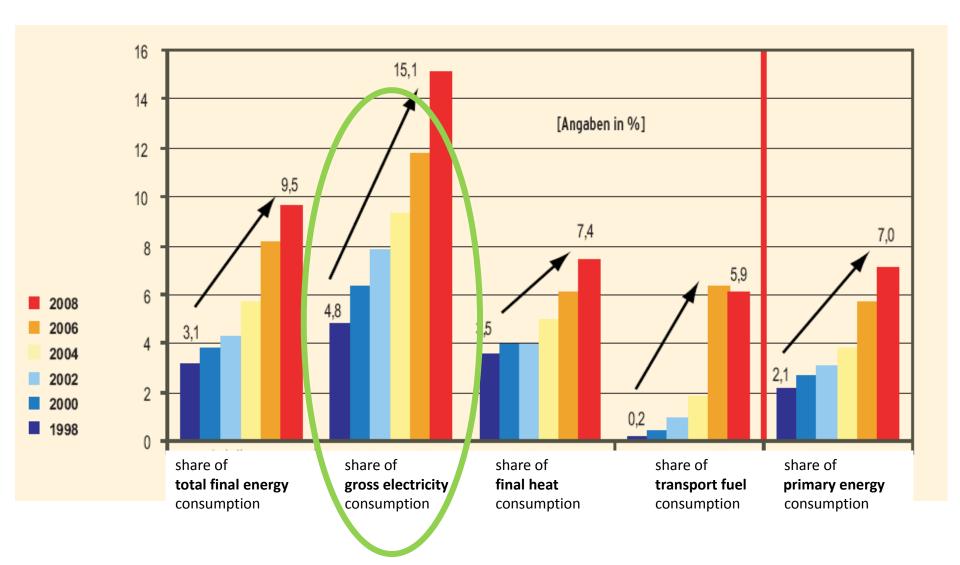
Employment in renewable energies in Germany



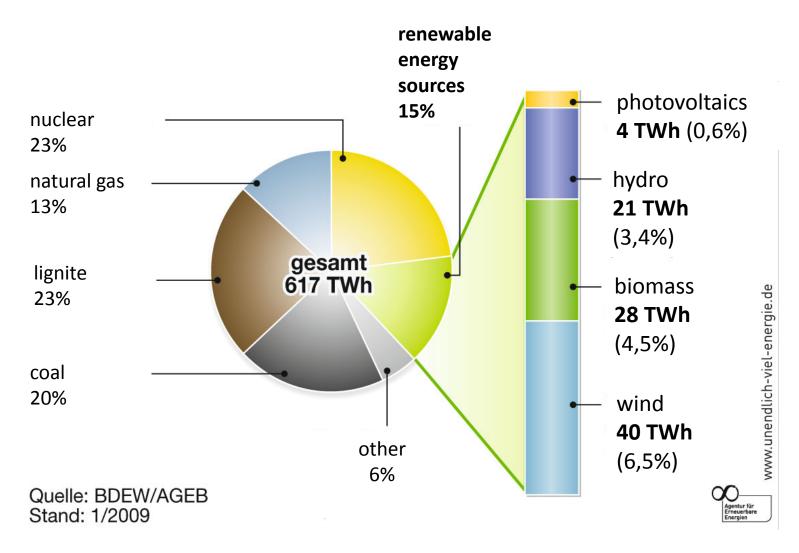
Quellen: DLR/ZSW/DIW/GWS, BMU, UBA; Stand: 3/2009

PHOTOVOLTAICS – A DISRUPTIVE SEMICONDUCTOR TECHNOLOGY

Renewable share in final energy consumption in Germany



Electricity production in Germany 2008

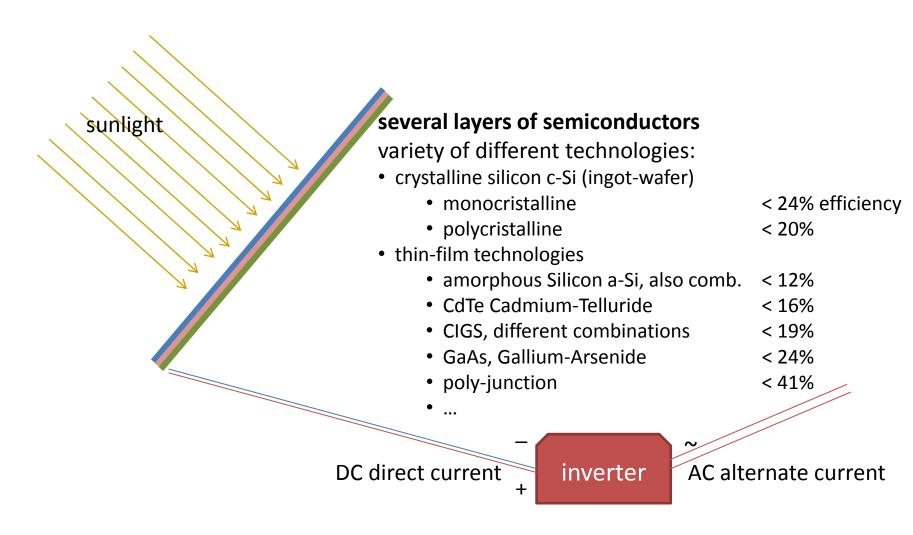


Why promote photovoltaics?

A method for the production of electricity with exceptional advantages:

- Applicable <u>anywhere</u> in the world
- Applicable <u>at all scales</u>, grid-connected and off-grid
- No problems for the environment
- Costs coming down rapidly, starts become <u>competitive</u> with traditional electricity production
- A practically <u>unlimited</u> potential

Direct transformation of sunlight into electricity PV is a Semiconductor technology



Typical photovoltaic systems







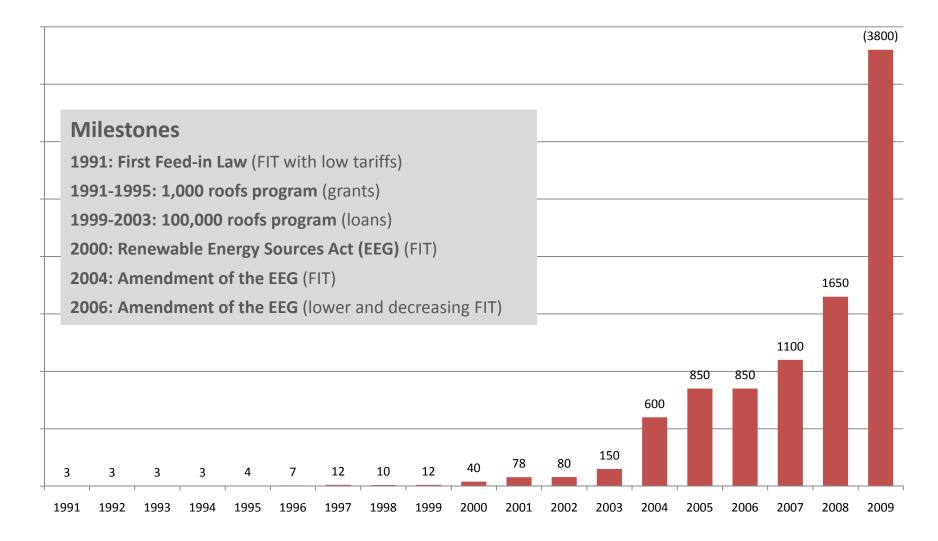


Profitability of PV plants: influencing factors

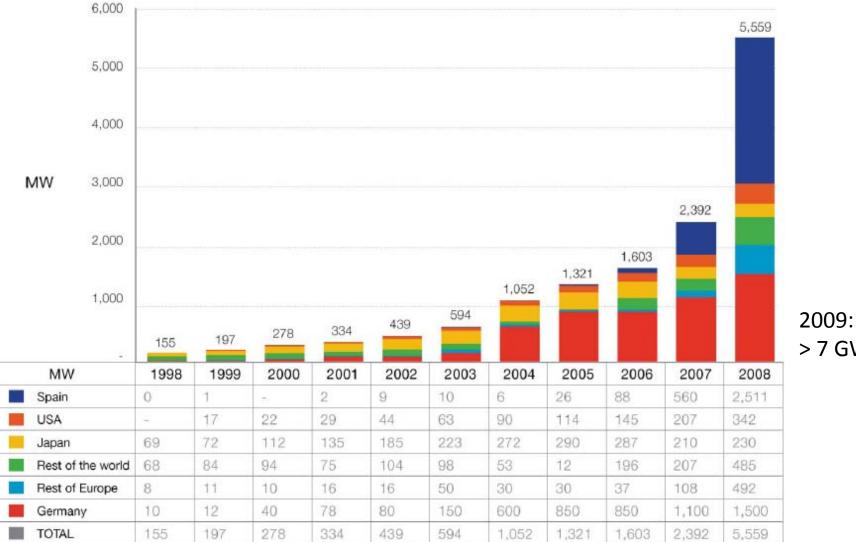
- Costs of the system (modules [ca. 50%], rest of the system, installation): presently ca. 3000€/kWpeak for small systems
- Running costs (ca. 1% p.a.: maintenance, insurance; taxes)
- <u>Electricity yield</u> of the system (location, orientation, quality of the installation)
- Duration of the installation, of the warranty (20-25a)
- Financing, e.g. bank credit: amount / structure / interests
- Cost of alternative electricity supply (grid, off-grid system)
- <u>Feed-in-tariff</u>: amount / duration
- Financial support for investment (taxes, other subsidies)

GROWTH DYNAMICS OF THE PHOTOVOLTAIC MARKET

Germany has triggered the take-off of the world PV market

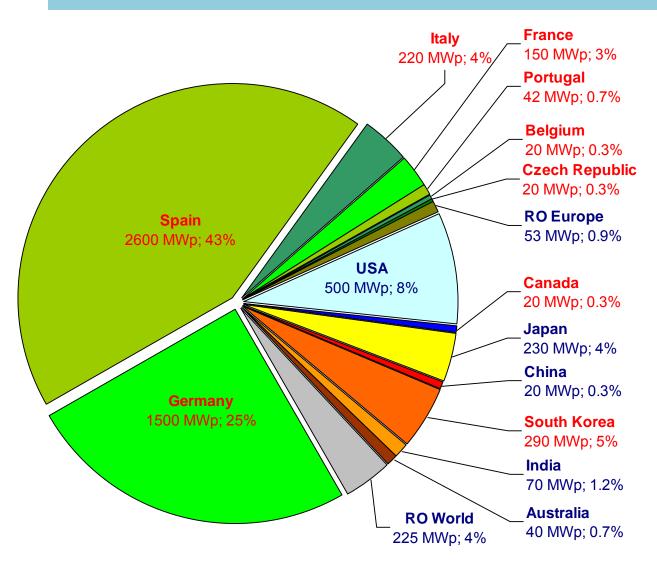


Development of the world photovoltaic market



> 7 GW

Photovoltaic World Market 2008



New installed PV Power

2006: 1600 MWp

2007: 2650 MWp

(+66%)

2008: 6000 MWp

(+126%)

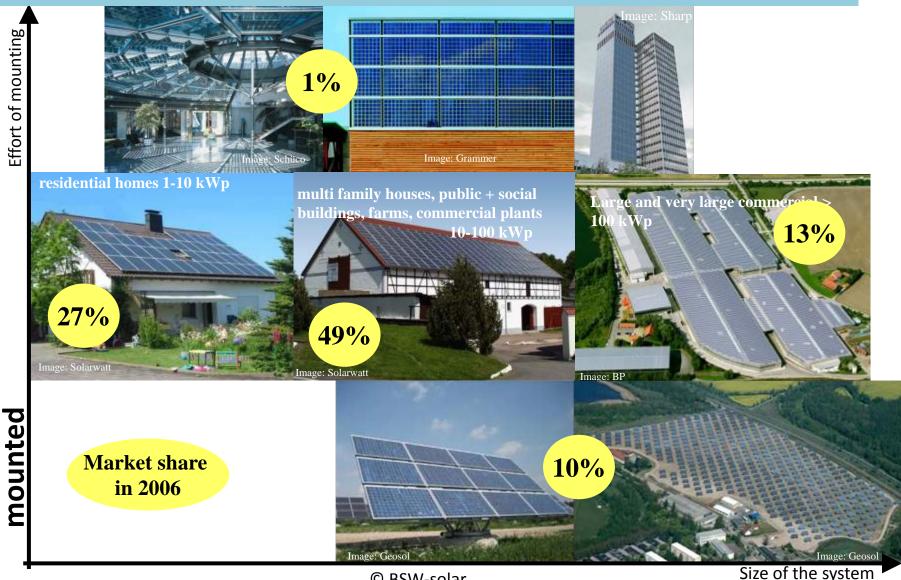
Red Letters: Countries with Feed-in tariff schemes

Source: Preliminary figures of National PV Associations, Stryi-Hipp, Feb 26th 2009

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Typical system in Spain (Menorca): 3.2 MWp





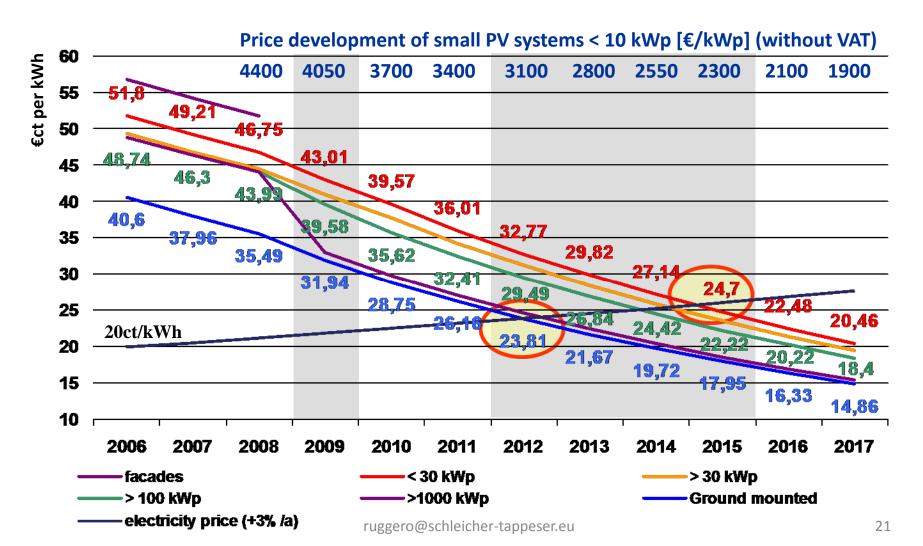
Building equilibrated market structures and competencies along the value chain takes time

- Equilibrated market structure with many private investors in DE → rather good resistance during the financial crisis
- Long history of the German PV market → established <u>competencies along the whole value creation chain</u> including: research institutes/ equipment producers/ banks and investors/ silicon, cell and module producers/ system integrators/ a large number of specialised craftsmen in the construction business
- Building up <u>advocacy groups for renewables</u> that can face established interests in the traditional energy business is essential and takes time
- Countries starting market development will need several years to develop similar structures and competencies > as gird parity approaches, there is no time to loose

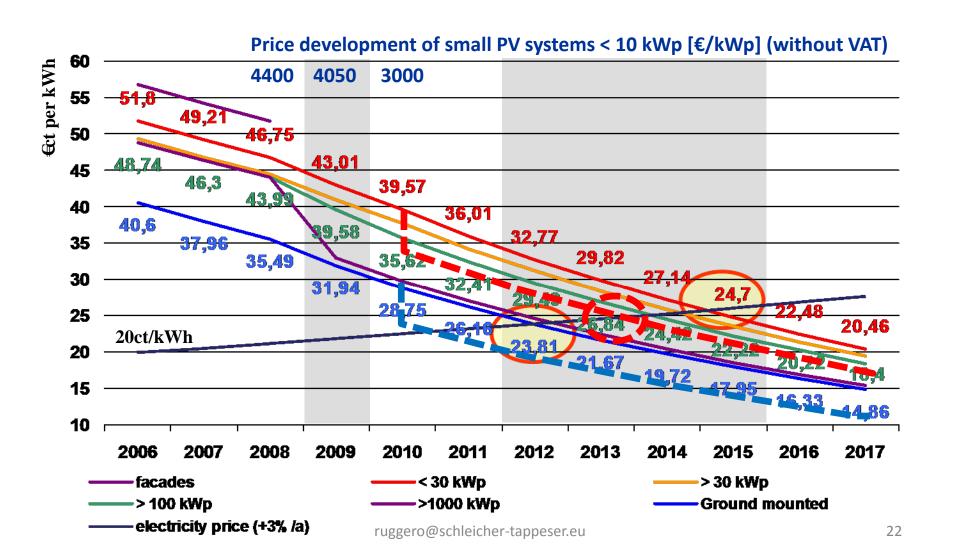
GRID PARITY COMING SOON

Decrease of feed-in-tariffs for PV in Germany: law since June 2008 (EEG)

Corresponding to the feed-in law amendment of June 6, 2008

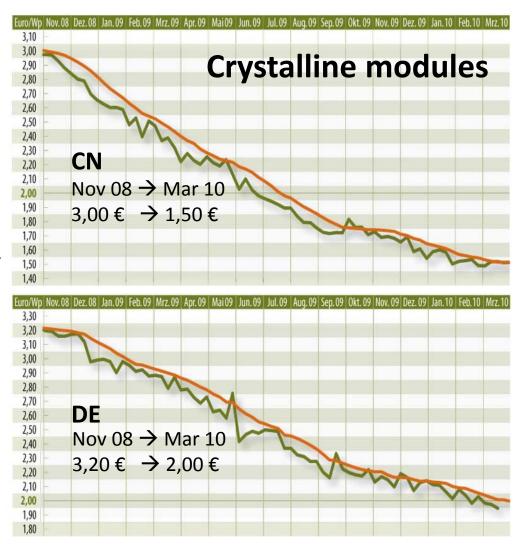


Decrease of feed-in-tariffs for PV in Germany: proposed changes by government 2010



Sudden rapid price decline has changed world PV markets

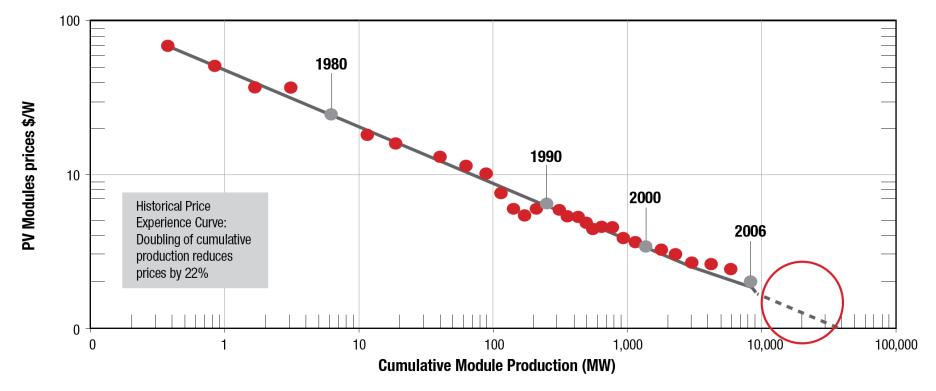
- Sudden rapid price decline:
 - Sufficient Si supply after completion of new facilities
 - Breakdown of the Spanish market, credit crunch
 - Massive capacity build-up, key-turn factories
 - Determined Chinese strategy to conquer markets
- Prices do not correspond to lowest available production costs. Lowest module production costs:
 - today: around 1€/Wp
 - end 2010: <0,60 €/Wp</p>



Restructuring of the PV industry

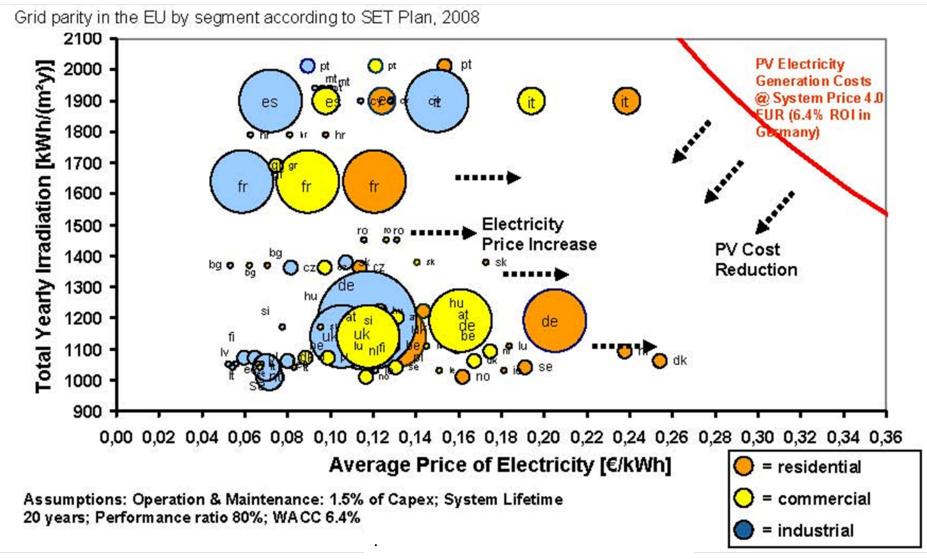
- Strong competition leads to industry shake-out
- Large German companies building up mass production in Asia (Q-Cells, Solon), revise business models
- Increasing importance of larger players with strong capital background (Bosch, Schott, Sharp)
- European equipment suppliers provide integrated solutions and maintain global technological lead
- Larger industrial units require more international cooperation

The PV learning curve

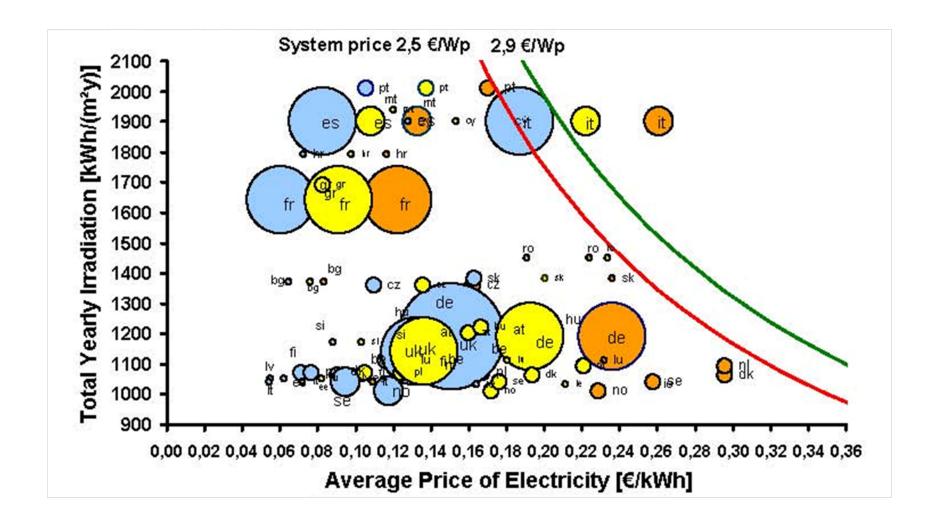


Sources: EU Joint Research Centre - EIA - National Renewable Energy Laboratory - A.T. Kearney analysis.

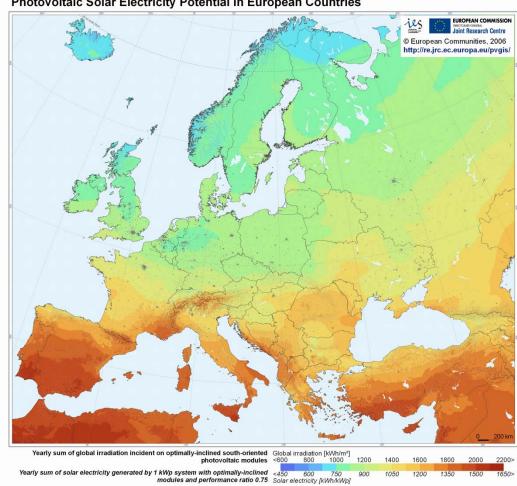
Grid parity coming soon: The situation early 2009



Grid parity coming soon: Outlook mid 2010



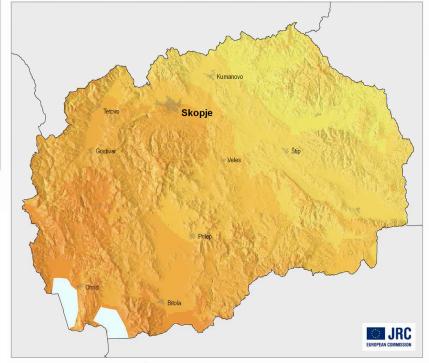
Photovoltaic Solar Electricity Potential in European Countries



Macedonia: excellent **PV** potential

Global irradiation and solar electricity potential Horizontally mounted photovoltaic modules

FYR of Macedonia

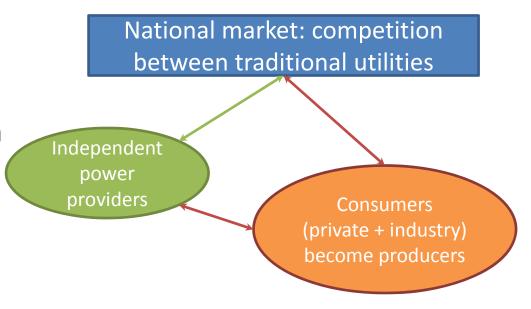


Yearly sum of global irradiation [kWh/m2]

1300 1400 1500 1600 975 1050 1125 1200 Authors: M. Šúri, T. Cebecauer, T. Huld, E. D. Dunlop PVGIS © European Communities, 2001-2008 http://re.jrc.ec.europa.eu/pvgis/

Grid parity for consumers will change the game

- New technologies provide an alternative at the level of the wall outlet
- A new market at this level will affect traditional utilities and regulation
- Captive power production will increase, the amount of utility provided electricity will decrease



EPIA is ambitious: Towards PV competitiveness in Europe

European Photovoltaic Industry Association EPIA:

- Realistic learning curve:
 100% increase of installed PV → 20% cost reduction
- → Step by step grid parity will be reached in all important markets in the coming years

	2008	2012	2016	2020
Share of EU electricity markets where grid parity is reached	0%	10%	50%	90%

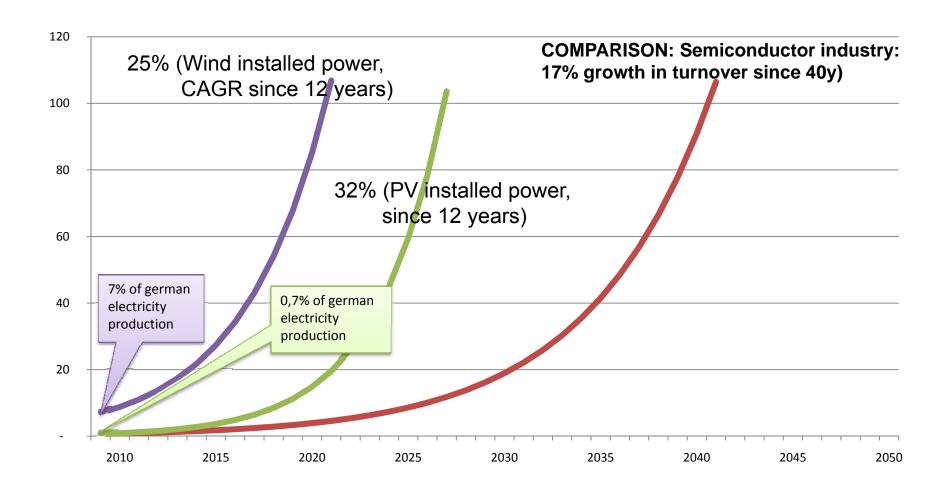
EPIA proposes as target for EU policies:

•	Cumulative PV installed in Europe 2020 :	350 GWp

PV share of EU electricity generation : 12%

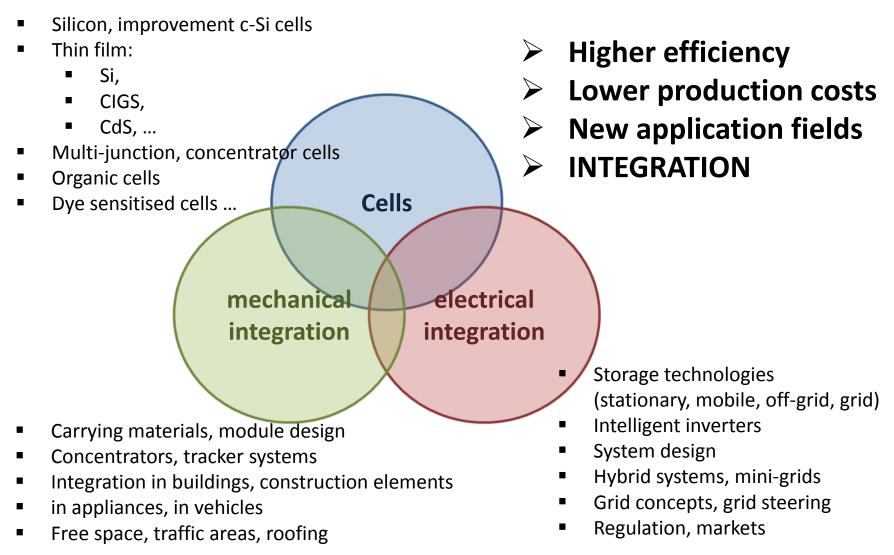
Annual growth rate of installed PV base : 40%

Extrapolation of past exponential growth: High growth rates can rapidly change the system



STRONG INNOVATION ALLOWS FOR SUSTAINED GROWTH

Innovations in PV development: a large variety guarantees considerable further cost reductions



Concentrating Photovoltaic Systems CPV

- Low-concentration (factor < 10) and high-concentration (factor >100) systems
- Low concentration modules (10x) with conventional Si-cells: high yield with low system costs
 Germany: Archimedes (ZEW Stuttgart spin-off)



• World record 40,8% efficiency with triple-junction cells



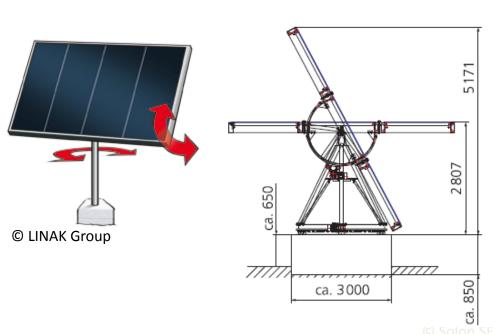
© Archimedes

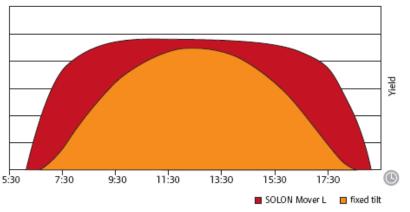
- Integrated concentrator modules (500x) promise low costs for sunny regions
 - 5,6 MW plant near Sevilla with Concentrix fresnel-lens modules shows 23% efficiency (Concentrix is an ISE spin-off with Albengoa capital)
 - new Concentrix modules: efficiency over 27%, energy payback time <1 year
 - automated 25 MW production line opened Sept 2008 in Freiburg



Two axis tracker systems

- Higher yield
- Higher costs
- More surface required (5ha/MWp)



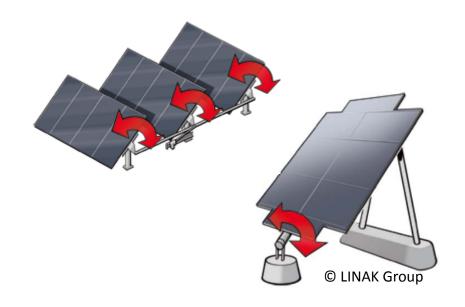




Single axis tracker systems

- Lower additional costs (system, installation, maintenance)
- Lower surface requirements (2,5 ha/MWp)





© Solon SE

Building Integrated PV (BIPV)

- Whole roofs as a first step
- Other components of the building shell require more sophisticated solutions / integration with
 - standard building components
 - planning and building processes
 - construction industry
- Very high potential but little commercial progress in the last years
- New opportunities with thin film products





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Building Integrated PV (BIPV) 2

- Wide range of possible applications
- Increasing aesthetical options
- Low or no additional costs for support structures
- System solutions required



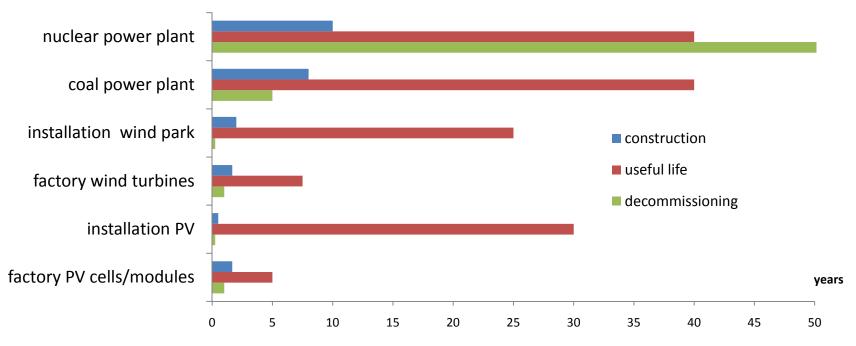


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Construction times / Innovation cycles

Radical acceleration of the rhythm of change compared to traditional energy technologies:

- → More rapid build-up of capacities
- → More rapid decrease of costs
- → More rapid transformation of the electricity sector



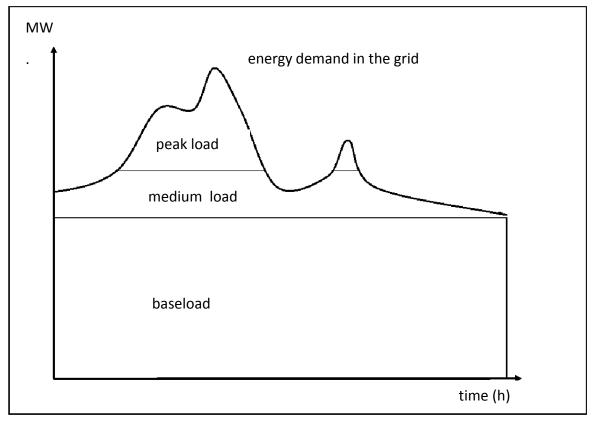
Electricity from renewable energy sources: Scaling-up times

- Industry can maintain growth rates of over 30%
- Growth is not limited by natural potentials and resources
- To ensure a rapid, continuous growth is a considerable challenge for politics and regulators
- Decisive is the rapid integration of a high share of fluctuating power production

INTEGRATING FLUCTUATING ELECTRICITY PRODUCTION

The old baseload concept

- cheap baseload electricity from large plants
- expensive peakload from more variable sources



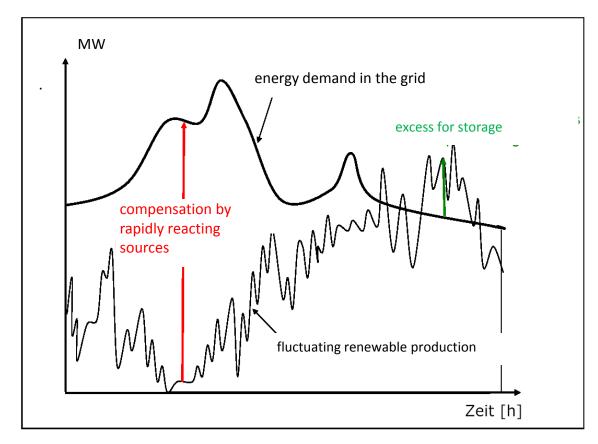
The new paradigm

Variable production from renewables with zero marginal cost

Compensation with rapidly reacting sources

(e.g. hydro, gas turbines)

- Storage becomes important
- Load management becomes important (smart grid)
- No need for baseload plants



PV and hydroelectricity: ideal partners

- Hydroelectricity is an ideal complement to photovoltaics in the public grid:
 - can react very rapidly to demand
 - can store electricity
- 1/3 of the power production capacity in Macedonia is hydroelectricity
- Macedonia can easily add considerable volumes of photovoltaics (and wind)

Strategies for the Transition – a huge task

- 100% renewable energy in Europe 2050 for electricity, heat and transport is necessary and possible – McKinsey study for ECF confirms economic viability for the electricity sector
- After market creation by politics, <u>industrial dynamics and</u> <u>technology innovation</u> now <u>push for change</u>
- After the breakthrough of wind energy, PV breakthrough with grid parity is only three years away
- New players are entering the game, local and European levels become more important
- Objectives for 2020 are not sufficient for defining strategies, today's decisions condition the structure in 2050
- New business models and adapted regulatory frameworks are urgently needed – resistance by traditional structures risks to end in losses or decline

IMMEDIATE CHALLENGES for European industries and governments

- Ensure strong and <u>steady market growth</u> low entrance barriers, decreasing subsidies
- Integration of a large share of <u>fluctuating electricity production</u> in the public grid
- Maintain <u>technological lead of European industries</u> strengthen research, equipment providers, European cooperation
- Foster <u>integration of PV</u> in buildings, vehicles, appliances, smart grids ...
- Build up in time <u>competent capacities</u> along the whole value chain ensuring strong market presence, high quality, optimal integration
- Urgently develop a European multi-level governance framework
- Develop <u>new business models</u>
 - for utilities
 - for industries combining production and consumption of electricity
 - for new service providers
 - for international PV companies

A collective international learning process

Rapid learning requires co-operation:

- Co-operation along the <u>value creation chain</u>
- Co-operation between <u>research and industry</u>
- Co-operation between national <u>industry</u> <u>associations</u>
- Co-operation between governments in order to ensure a balanced market growth
- Cooperation between <u>local governments</u>





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Thank you

www.bsw-solar.de www.schleicher-tappeser.eu



